WARDMAN PARK HOTEL,
Washington 8, D.C.

CONNECTICUT AVENUE & WOODLEY ROAD

December 14th,1950.

William H.Jackson,Esq.
1718 H Street,NW.
Washington DC.

Dear Mr. Jackson:

I have carefully studied your cogent
report on the functions and responsibilities of
CIA and I thank younfor giving me a copy.That
there has been much duplication is undeniable
and you have made a strong case that many of
the operations conducted were ultra vires.
But despite the strength of your case
legally,the present amputation is not without its
dangers to the effectiveness of the new estimat-
ing group which you have set up.
The scope of intelligence is so broad,
that in practice it is extremely difficult to
trace a precise line differentiating political,
military and economic intelligence.Some overlap
and duplication seems unavoidable.The practical
problem is to provide the most effective support
of the national estimators.It would seem to me
that the conditions making for effective support
are broadly the following:-
    (a) The personnel in the supporting
body must be cleared for access to intel-
ligence of the highest security classifi-
cation.
    (b)The supporting body should be
physically accessible and organizationally
close to the estimating group.
    (c)The supporting body should be
given the greatest possible independence in
formulating its estimates and opinions so
that it does more than echo the policy line
of any executive agency.
    (d) Supporting data should be con-
veniently available ,if called for.

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Since my chat with you last Saturday,I think you will want to know that some of the most compet- ent people are leaving.Recruiting good people in this field,as you know,is not the easiest task,not over- looking the time it would take to train new personnel particularly at this moment.Some of those leaving are experts in remote and unusual areas.

May I again thank you for the opportunity which you gave me to discuss these matters with you.STAT

Sincerely yours